

19 June 2012

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# **The Fiat S.p.A. Continuous Control Monitoring**

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Mariapia Clemente - CIA, CCSA, Executive MBA

# ...From Rear View to Prediction

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# Agenda

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- The Fiat CCM
  - Key Concepts
  - 10 steps

## Pilot Project in Fiat S.p.A. - Magneti Marelli

- Project architecture
  - Consolidation
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- Think Different

# The Fiat CCM Program - Key concepts

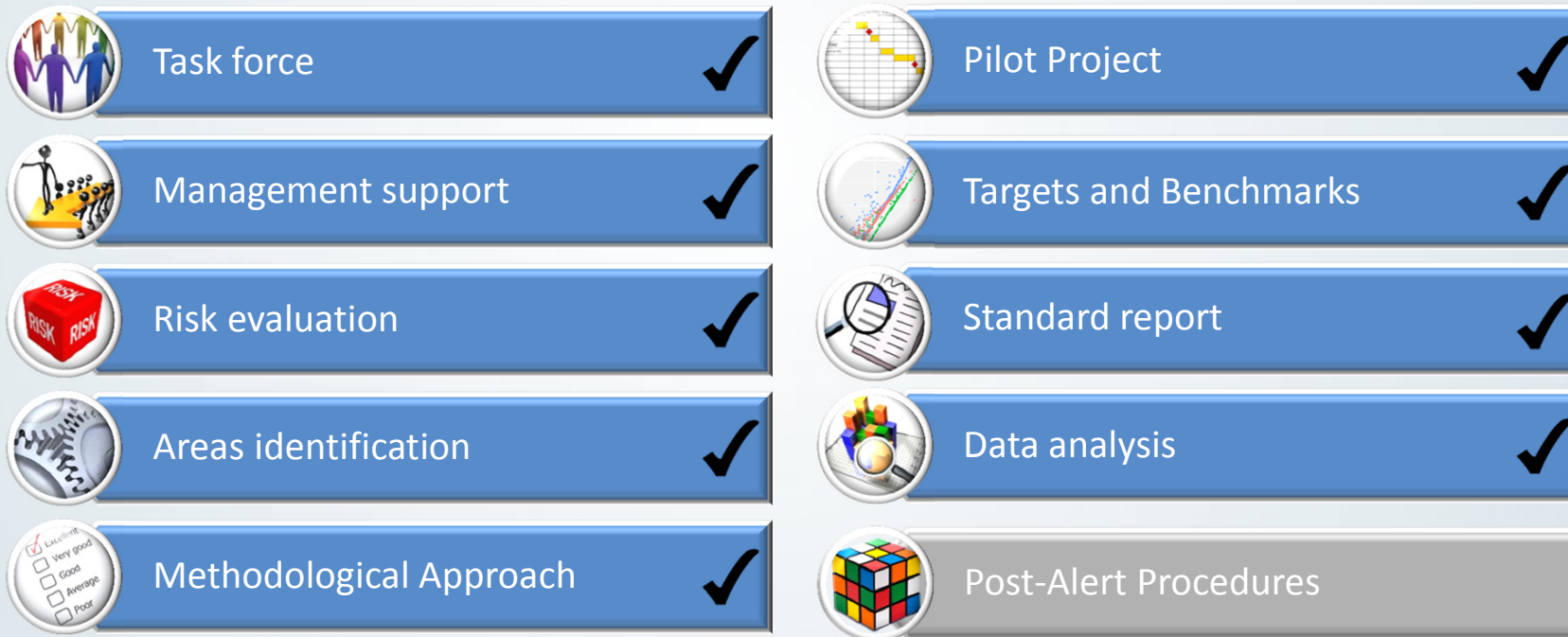
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- CCM is “**a management monitoring function** ... a key component of the internal control system...management identifies critical control points and implements automated tests to determine if these controls are working properly...”
- It is crucial to have an **integrated approach** on KPI, KRI, KFI supporting different Company owners of Internal Control and Risk Management processes
- **Audit & Compliance will provide a consultancy activity by assisting the company Senior Management** and the **Chief Audit Executive** in defining and managing a structured KPI/KRI system aimed to reach significant business and risk & control objectives, based on an “early warning” system and a process mining/re-engineering tool
- **It is a monitoring activity with the purpose to improve the** System of Internal Control and Risk Management in line with the new Code of «Autodisciplina» provision (“risk centrality” and “unique and integrated control system”).

# CAE and Senior Management: Together

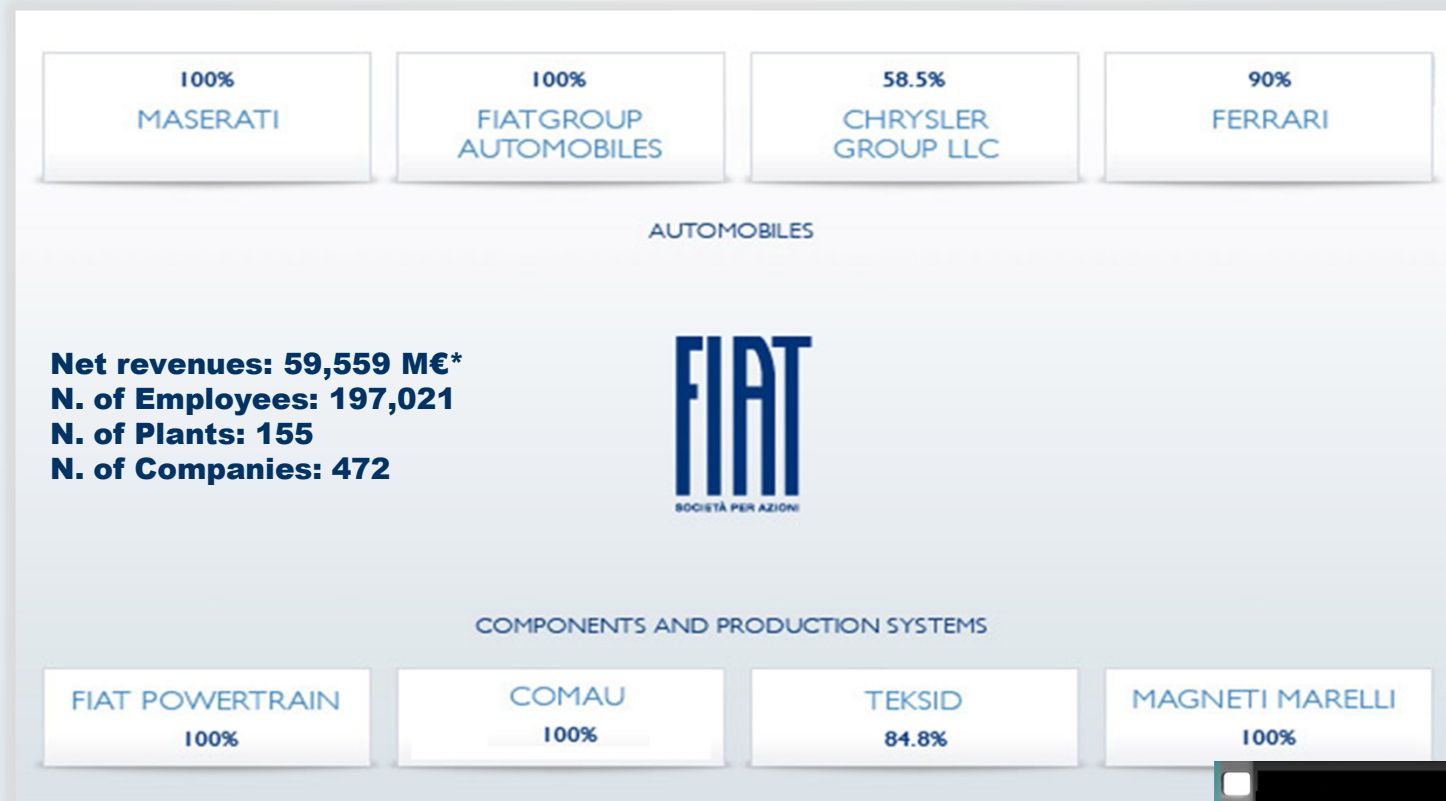


# The Fiat CCM Program in 10 steps

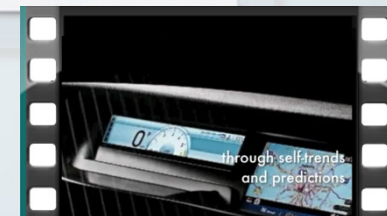


Source: Corporate Executive Board Company (CEB). «Key step to success».

# Pilot Project in Fiat S.p.A. - Magneti Marelli



\*Year 2011  
Includes Chrysler from June 2011



# The Fiat CCM: Pilot and Future Project

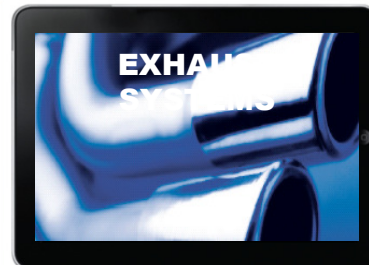
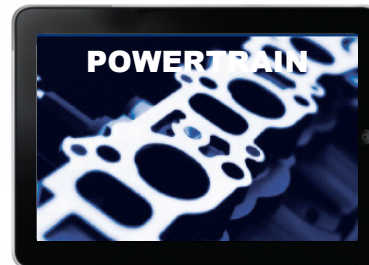




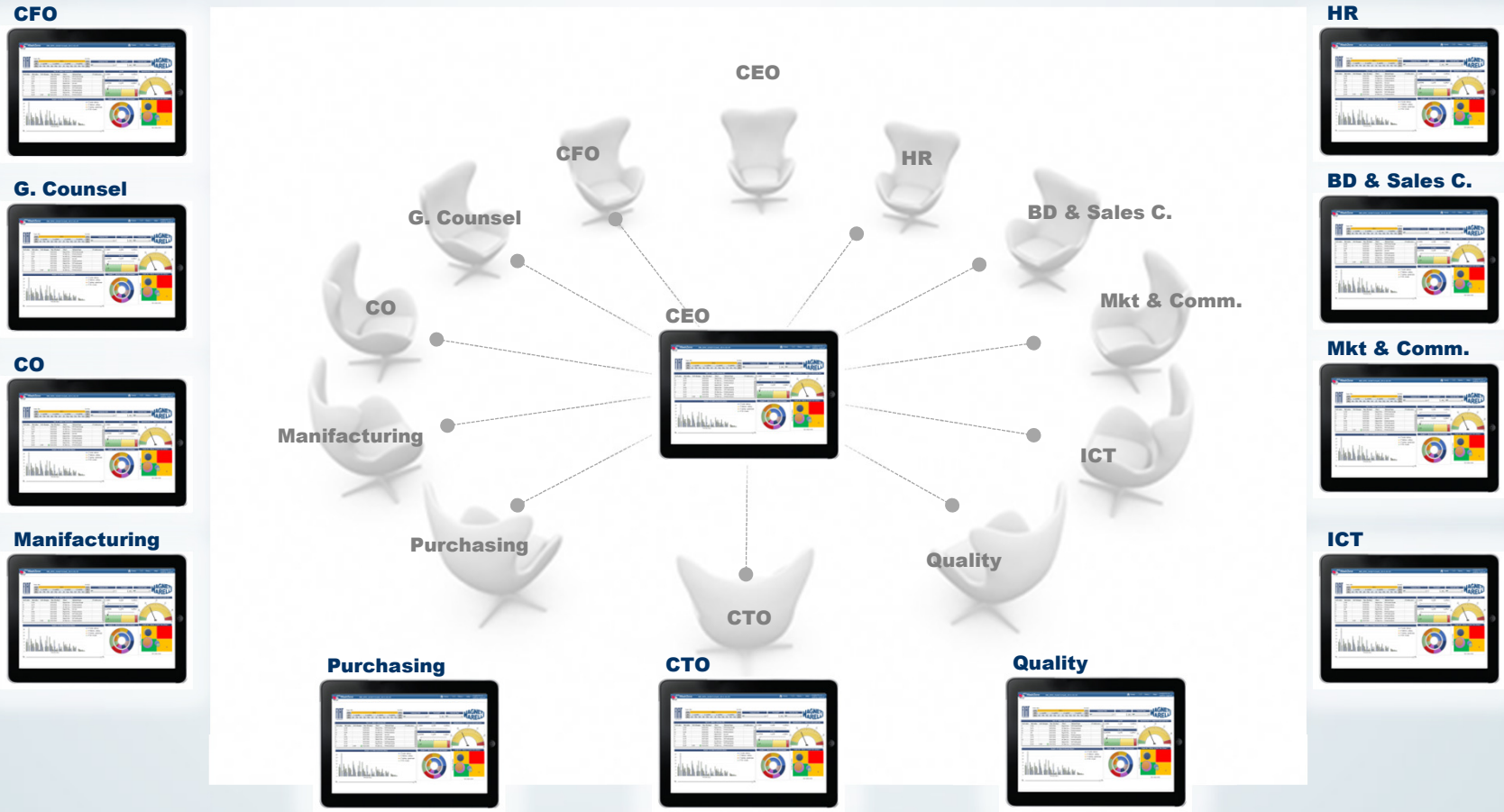
# Examples: Overview per Business Lines



Magneti Marelli is an international company committed to the design and production of hi-tech systems and components for the automotive sector.



# Examples: Overview per Corporate Functions



# What if you were a pedestrian...?

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*There are those who look at things the way they are, and ask why...  
I dream of things that never were, and ask why not?  
Robert Francis Kennedy*

# A change of paradigm

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**«All significant breakthroughs  
are break-"withs" old ways  
of thinking»**

**Thomas Kuhn**

07:45

DVD ▾



# Think Different © Apple Campaign

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Thank you for your kind attention. ■